

County of SanDiego HEALTH SERVICES ADVISORY BOARD 1600 Pacific Highway, San Diego, CA 92101-2417

Tuesday, June 1st, 2021 3:00pm to 5:00pm Microsoft Teams MEETING MINUTES

Members Present	Members Absent/Excused	Presenters	HHSA Support
Afflalo, Suzanne, Dr., Vice Chair	Dailey, Jack (Alternate)	CDC Health Disparities Grant	Dr. Wilma Wooten,
Alverson Rodriguez, Lisa	Ohmstede, Jennipher (Alternate)	Presentation	Public Health Officer
Arroyo, Geysil	Tuttle, Henry	Adrienne Yancey, Acting Branch	& Director, PHS
Correa, Linda	Wade, Lindsay (Alternate)	Chief, Maternal Child & Family	
Fraser, Tim (Alternate)	Alexiou, Dimitrios	Health Services, PHS	Dr. Elizabeth
Hailey, Katelyn	Remington-Cisneros, Therese		Hernandez, Assistant
Hegyi, Paul	Schultz, James	HHSA Operations Budget	Director, PHS
Jantz, Barry	Knoll, Gregory	Recommendations	
Lepanto, James Chair	Danielle, Dorrington	Presentation	Dr. Anuj Bhatia,
Melgoza, Ana	Wooten, Wilma, Dr.	HSAB Budget Sub-Committee	Deputy Director, PHS
Seldin, Harriet (Alternate)		James Lepanto	
Shaplin, Judith			Dr. Kelley Motadel,
Sumek, Caryn (Alternate)		HHSA Harm Reduction Board	Child Health Officer,
Waters, Todd		Letter	MCSD
Bhatia, Anuj, Dr.		Luke Bergmann, PHS, Director	
Hernandez, Elizabeth, Dr.		Behavioral Health Services	Dr. Ankita Kadakia,
Hirsch, Pedro			Medical Director and
Motadel, Kelly, Dr.			Branch Chief, TCRH
Orozco-Valdivia, Barbara			
Trinh, Anna Mai			Dr. Maggie
Yates, Judith			Santibanez, AMSA,
Yancey, Adrienne			TCRH
Santibanez, Maggie			
Esposito, Nicole			Adrienne Yancey,
Bergman, Luke, Dr.			Acting Branch Chief,

Members Present	Members Absent/Excused	Presenters	HHSA Support
Shah, Seema, Dr.			MCFHS
			Romina Morris, Dep.
			Budget Mgr., PHS
			Alison Sipler,
			Program
			Coordinator, MCFHS
			Christine Bride,
			HPPS, MCFHS
			Danielle Dorrington,
			Admin. Analyst III.
			PHS Admin
			Rodrigo Ibanez,
			Admin Analyst III,
			TCRH
			Cathorina Bandar
			Catherine Bender, TEP, TCRH
			TEF, TCKIT
			Marti Brentnall,
			CHPS, TCRH
			Pedro Hirsch,
			Administrative
			Secretary II, PHS
			Admin
			Anna-Mai Trinh
			Administrative
			Secretary II, PHS
			Admin
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			Additional COSD Staff Present:
			Starr Present:

Members Present	Members Absent/Excused	Presenters	HHSA Support
			Amy Thompson,
			Executive Finance
			Director, HHSA
			Ardee Apostol, Asst.
			Group Finance Dir,
			HHSA
			Other Attendees:
			Barbara Orozco-
			Valdivia, Stakeholder
			Engagement Manger,
			Blue Shield California
			Samhita Ilango,
			Student

Minutes	Lead	Follow- up Actions	
6/1/2021	Adrienne	Will have draft for CDC Health Disparities Grant	6/29/2021
	Yancey		
6/1/2021	All members	STD White Paper send to	
6/1/2021	All members	Advance in October	
6/1/2021	Luke	Check on RV site for Geysil Arroyo	
	Bergmann		

Next Meeting: HSAB Meeting: Tuesday July 6^{th,} 2021, 3:00 – 5:00 pm – Microsoft Teams

Agenda Item Discussion		
I. Welcome & Introductions	1. James Lepanto called the meeting to order at 3:01 PM.	
	2. Roll call was noted, and quorum established.	
	3. Ad Hoc meeting with Supervisor Nathan Fletcher from May 24 th minutes will be set out.	

		4. Waiting for clarification on in-person meeting 5. Newest member – Barry Jantz
II.	Public Comment	No public comment.
III.	Action Items	Approval of June Agenda and May Meeting Minutes a. Agenda: Moved by Arroyo Geysil and seconded by LaVonna Connelly. b. Minutes: Moved by Judith Yates and seconded by Tim Frasier. All HSAB members in attendance voted Aye, with no oppositions or abstentions. The motions carried and the documents were approved.
IV.	CDC Health Disparities Grant Presentation Adrienne Yancey, Acting Branch Chief, Maternal Child & Family Health Services, PHS	Overview The purpose of this opportunity is to fund state, local, US territorial, and freely associated state health departments (or their bona fide agents) to address COVID-19-related health disparities and advance health equity by expanding state, local, US territorial, and freely associated state health departments capacity and services to prevent and control COVID-19 infection (or transmission) among underserved populations at higher risk for COVID-19, including racial and ethnic minority groups.
		 A. This grant opportunity focuses on people who have been the most affected by COVID-19 and activities must focus on the following groups: 1. African American, Latino, Native American people, Asian Americans and Pacific Islanders, and other people of color
		2. It also focuses on people who live in rural communities, members of religious minorities, LGBTQ+ people, people with disabilities, and people otherwise adversely affected by persistent poverty or inequality
		B. This grant is complementary and non-duplicative of the following CDC program activities, public health priorities, and strategies:
		CDC-RFA-CK19-1904: 2019 Epidemiology and Laboratory Capacity for Prevention and Control of Emerging Infectious Diseases
		2. Enhancing Detection Emerging Issues (E) Project: Funding for the Enhanced Detection,

Response, Surveillance, and Prevention of COVID-19 - Supplement

3. CDC-RFA-OT18-1802: Strengthening Public Health Systems and Services Through National Partnerships to Improvement and Protect the Nation's Health

C. The intended outcomes for this grant are:

- 1. Reduced COVID-19-related health disparities
- 2. Improved and increased testing and contact tracing among populations at higher risk and that are underserved, including racial and ethnic minority groups and people living in rural communities
- 3. Improved health department capacity and services to prevent and control COVID-19 infection (or transmission)among populations at higher risk and that are underserved, including racial and ethnic minority groups and people living in rural communities

D. The four key strategies of this grant are:

- 1. Strategy 1: Expand existing and/or develop new mitigation and prevention resources and services to reduce COVID-19 related disparities among populations at higher risk and that are underserved.
- 2. Strategy 2: Increase/improve data collection and reporting for populations experiencing a disproportionate burden of COVID-19 infection, severe illness, and death to guide the response to the COVID-19 pandemic
- 3. Strategy 3: Build, leverage, and expand infrastructure support for COVID-19 prevention and control among populations that are at higher risk and underserved
- 4. Strategy 4: Mobilize partners and collaborators to advance health equity and address social determinants of health as they relate to COVID-19 health disparities among populations at higher risk and that are underserved

E. Overall Project Budget:

OVERALL PROJECT BUDGET





Category	Percentage	
Personnel	38.56%	
Contracts	52.95%	
Other/Indirect Costs	8.49%	
TOTAL	100%	

Category	% Total Budget	Estimated
Strategy 1	13.38%	\$3,245,071
Strategy 2	16.08%	\$3,900,937
Strategy 3	17.55%	\$4,255,766
Strategy 4	21.29%	\$5,163,526
Evaluation Contract(s)	5.83%	\$1,413,552
Administrative, Communication, Evaluation Staff	4.48%	\$1,087,798
Other Cost	3.95%	\$957,851
Fringe Benefit	12.90%	\$3,127,791
Indirect Cost	4.55%	\$1,103,513
Total		\$24,255,805

F. Board of Supervisors Meeting:

BOARD OF SUPERVISORS MEETING





Will docket for June 29, 2021, meeting

Action Requested:

- 1. Accept funding from CDC for 24month project
- 2. Approve issuance of Competitive Procurements
- 3. Authorize Single Source Contracts



G. Fiscal Impact:

FISCAL IMPACT





Total Award \$24,255,805

FY 21/22	FY 21/22	FY 22/23
\$1,010,659	\$12,127,902	\$11,117,244

Salaries 8	Benefits	Contractual Costs	Other /Indirect Costs
\$9,35	3,038	\$12,843,448	\$2,059,317

Questions and Comments:

<u>Question from Afflalo, Suzanne, Dr:</u> We have serveral community organization that have hired lots of community health care workers and some are through county grants and will end in December. If you're looking for community healthe care workers, would it be wise to tap into the ones that's already been groomed and doing the work out in the specific communities that you're looking for?

Answer from Yancey, Adrienne: There are 6 contract with the 7th one being community health workers. We appraoched the dept. of contracting to see if those are able to be extended. Unfortunatley because we are dealing with federal/cdc dollars, we will be out of the emergency that allowed for short turn around for contracting and agency. We will not have the authority to pick up pass their expiraiton date. Procurements for community health worker contracts, based on their experience.

Question from Arroyo, Geysil: Traggic happenings due to the pandemic, a lot of mental health needs in the community. I know that there are limitation of funding but will there be anything for mental

health services?

<u>Answer from Yancey, Adrienne:</u> Dr. Bergmann of BHS will speak about the mental health dollars. In regards to our grant we reached out to the childrens mental health services deputy, and have a convo about the fundings. We will be putting with the County of San Diego, over a million dollars of funding to the student well being programs, school can deisgn something that works for them. Some activity will adress mental wellness, subtances use disorder and other coping issues.

<u>Comment from Hernandez, Elizabeth, Dr.:</u> Add on to Adrienne comment regarding mental health services, the CDC health equity grant is one of many funding streams that we receive from the federal government, another funding is the American recovery program funding, the BOS are developing their framework to use this money, most likely to land in meantal health.

<u>Comment from Yancey, Adrienne:</u> 24 million dollars is to be a supplement to the other funding sources that the CDC has put out.

<u>Comment from Lepanto, James:</u> The funding aligns with the budget and strategic plans with health disparity, equity, increase in data, rural community.

Motion:

- 1. All HSAB members in attendance voted Aye, with no oppositions or abstentions. The motions carried and the documents were approved.
- 2. Paul Heygi Recuse from vote

V. HHSA Operations Budget Recommendations

Presentation HSAB Budget Sub-Committee James Lepanto

Opening Comments:

- Very different year
- COVID and funding streams (CARES and American Rescue Plan)
- Difference between COVID related services and on-going sustainable
- Makes budget a little harder to understand and navigate
- HSAB can only go so far into the weeds

- Recommendations: Not \$ amounts, but instead:
 - Value added increases
 - o Increased focus or expansion
 - New funding suggestions

Ops Draft

- 2.7 Billion = 8.3% increase
- +211.4 million
- Behavioral Health Services-4.4% increase
- Self Sufficiency Services-11.3 increase
- Child Welfare Servcies-3.8% increase
- Administrative Support-23.2% decrease
- Aging and Independent Services-29.0% increase
- Public Health Services-74.6% increase
- Housing and Community Development Services-18.4% decrease

County Budget Priorities

- Pandemic Response
- > Behavioral Health Services and Public Health Infrastructure
- ➤ Homelessness and Affordable Housing
- > Strengthening Children and Families and Supporting Seniors

Strategic Plan

- BIG 3-Health Equity, Navigation, Access to Care
 - o Decreasing barriers
 - o Underserved regions and empowerment of residents
 - o Increased data-i.e., Dental
 - Disportionality

Structure of Letter-Detailed

- Intro
- Departments Intro
- Recommendations with narrative
- Summary

Executive Summary:

- Too much detail to review in HSAB meeting
- Wanted to make sure that Members had time to read detailed draft and able to provide feedback
- Wanted to share draft recommendations to make sure we are aligning
- Subcommittee will finalize draft-Send out this week
- AdHoc meeting for input and vote

	Questions and Comments:		
	Question from Barry Jantz: Is it appropriate to focus on behavioral intake hub/ crisis units throughout the county? The board already announced it as goals but will we continue that effort?		
	Answer from James Lepanto: We encourage to contiue expansion and funding, what Adrienne presented, it aligns.		
	<u>Comment from Judith Yates:</u> HHSA budget for BHS, will be focused on BHS. This county is going to be getting lots of money from 3 different pathways. A great amount coming in is for BHS.		
	<u>Comment from Caryn Sumick:</u> when were talking about the data expansion, I hope there will be some consideration with HIE and support. HIE is the health information exchange, HP, health systems, clinics etc. Challenges with data going between places. Proposed build to make a state wide HIE but no ability to support that at this time.		
	Comment from James Lepanto: We wil make point it is finalized.		
VI. Chair's Report	 Annual Advance – schedule in October, will be sending out date. HSAB – Community Inspiration Award. We will be doing it in December in the BOS chambebrs. Need 3 additioanl members. Send James an email to start working on it in July. Youth Advisory Team project – Will brief more in July 2021 		
VII. Round Table	Comment from Afflalo, Suzanne: Remind people that we have our monthly community heath resource fair, first Wednesday of every month. Provides free services to the community, especially minorities. Provides, Health screening, BP, Diabietes, HgA1c, Chol, Mammogram every other month over 40 years old. Location at the Jacky Rombinson YMCA. Health insurance companies, vaccinations.		
VIII. HHSA Harm Reduction Board Letter Luke Bergmann, PHs Director Behavioral Health Services	DRAFT VISION Envisioning a community where the impacts related to substance use are seen as a crisis that influences overall health, well-being, and the quality of life of the individual, families, and community, where stigma does not impede access to services, and where we realize a community free of substance use-related harms.		

DRAFT MISSION

To protect San Diegans from the individual, family, and community impact of drug use by enacting a harm reduction approach towards substance use which prioritizes human dignity, saving lives, providing appropriate levels of care for people who use drugs (PWUD), and best-practices in addressing substance use, and addiction.

DRAFT GUIDING PRINCIPLES

- <u>Human Rights and Dignity:</u> Substance Use and Harm Reduction approaches in San Diego respect all human beings, meeting them "where they're at" without judgment and aim to reduce the stigma of people who use drugs (PWUD).
- <u>Diversity and Social Inclusivity:</u> The County of San Diego strives to respect all PWUD, as well as their families and communities, regardless of gender, race, age, sexual orientation, ethnicity, culture, spirituality, health or socioeconomic status.
- <u>Health and Well-Being Promotion:</u> The County of San Diego aligns with the Live Well San Diego vision of healthy, safe, and thriving communities. Harm reduction efforts are oriented toward improving the health, safety, and capacity to thrive for all PWUD.
- <u>Partnerships and Collaborations:</u> Harm reduction approaches are informed by and carried out through partnerships and collaborations across all sectors in the community.
 Partnerships are built upon the foundation of shared goals and trust in the interest of serving our community.
- <u>Participation ("Nothing about us without us"):</u> The County of San Diego recognizes the right of PWUD to be involved in the efforts to reduce the debilitating impact of drug use in their communities.
- Accountability and Improvement: The County of San Diego is committed to continuous improvement in the quality of its harm reduction efforts and intends to use data, community feedback, and input to continually assess current and future individual and community needs.

DRAFT STRATEGIC APPROACH & PRIORITIES

Leveraging the expertise of individuals with lived experiences, behavioral health professionals, public health professionals, primary care providers, first responders, clinical experts, housing experts, and other subject matter experts and stakeholders, the Harm Reduction Strategy will inform collaborative efforts, evidence-based programming, and data-informed approaches to realize a physical health and behavioral health landscape which addresses the unique needs of specific populations in San Diego County. The strategy will guide decision-making for population health interventions initiated, designed, and implemented by the County of San Diego.

- Prioritize parity, healthcare integration, and a harm reduction in all policies and programs approach across all key areas of work.
- Use an approach that employs equity in the governance of mental health, substance use, and physical health services.
- Utilize a data-driven approach and best practices of harm reduction.
- Work with existing initiatives such as Getting to Zero, Hep C Elimination Initiative in San Diego County, TB Elimination Initiative, and others - as touchpoints to further the goals of eliminating disease and reducing impact to the focus population.

DRAFT TACTICAL FOCUS AREAS

The foundation of a successful substance use and harm reduction ecosystem in San Diego County will be worked on and operationalized within four tactical areas.

- I. <u>Cross-Sectoral Convening:</u> The mission of greater health equity and improved health outcomes for the PWUD population in San Diego County requires integrated, cross-sector approaches. Convening and collaboration between County of San Diego business units, as well as health networks, community-based organizations, physical health entities, family and community voices, and other stakeholders is necessary to address the multifactorial challenges facing the PWUD population.
- II. <u>Housing:</u> Substance use and homelessness often overlap, with homelessness exacerbating the harmful effects of drug use, and vice versa. Being on the street and pushed to the margins increases the likelihood of risky behaviors and decreases the effectiveness of interventions aimed at reducing the harmful impact of substance use. Housing, therefore, must be a key pillar of a comprehensive harm reduction strategy.
- III. Workforce: To carry out the mission and realize the vision of the Harm Reduction Strategy, a workforce that is trained and skilled in the philosophy, approaches, and interventions of harm reduction will be a necessity. Developing and supporting a workforce that employs harm reduction principles across levels and types of service will be prioritized in our strategy.
- IV. Healthcare Integration and Access: The health and well-being of individuals do not exist in silos. Integration of care and access to the right services for PWUD is paramount. The effects of substance use impact the mental health and physical health of an individual, and the physical health and mental health of an individual impact the course and outcomes of their substance use. Integration across mental health, substance use disorder, physical health, and community-based services is a key component of addressing the well-being of PWUD and managing care of individuals in a lower-acuity, chronic care context rather than expensive episodic, acute care contexts. For the chronic condition of substance use disorder, harm reduction services and principles help add the necessary bridge for many clients for whom

recovery is non-linear. When substance use disorder treatment providers work in conjunction with harm reduction services and with harm reduction principles, service continuity can be optimized. Treating the whole person and ensuring access to best practices in harm reduction guide this focus area.

DRAFT IMMEDIATE, INTERMEDIATE, & LONG-TERM TACTICS

REPORT BACK ON COMPREHENSIVE COUNTY SUBSTANCE USE HARM REDUCTION STRATEGY





DRAFT IMMEDIATE, INTERMEDIATE, & LONG-TERM TACTICS

(1) Cross-Sectoral Convening (2	(2) Housing	(3) Workforce	(4) Healthcare Integration and Access
Immediate-Term Tactics Include public health leadership from government and community in government and community in government gov			Issue Local Standing Order and implement broad local Naloxone distribution sprint to address COVID-19-related patterns of substance use Optimize Drug MedCal Organized Delivery System provider network naloxone distribution Implement Syringe Service Action Plan Pursue care management coordination with
development of a harm reduction approach, (i.e., development of data reports and dashboards)			primary care for mental health (mild/moderate) and physical health Conduct academic detailing to address barriers and expand access to Buprenorphine Collaborate with FOHCs and other partners to identify opportunities to further infuse a harm reduction approach into service delivery Pursue fentanylspecific testing

REPORT BACK ON COMPREHENSIVE COUNTY LIVE WELL SAN DIEGO SUBSTANCE USE HARM REDUCTION STRATEGY DRAFT IMMEDIATE, INTERMEDIATE, & LONG-TERM TACTICS (4) Healthcare Integration and (1) Cross-Sectoral Convening (2) Housing (3) Workforce Access Intermediate-Term Tactics reduction strategysetting between the above review to integrate workforce training to include harm in the provision/siting of substance key regional convenings harm reduction principles in reduction principles and strategie: use disorder versus mental health Leverage new data reports and housing settings, including dashboards to inform upstream strategies to address people with · Identify policy opportunities to integrate FQHC and substance prevention efforts as part of cross substance use disorder who are sectoral convenings. not considered disabled use disorder care delivery, · Develop revised metrics and including enhanced associated targets related to integration/coordination around housing that incorporates a harm Drug MediCal Organized Delivery reduction approach System (DMC-ODS), and collaboration around CalAIM · Engage health plans, including Medi-Cal plans, to incorporate harm reduction opportunities in policy and practice Promote buprenorphine access across all sectors; establish centralized quantitative metric for services REPORT BACK ON COMPREHENSIVE COUNTY SUBSTANCE USE HARM REDUCTION STRATEGY DRAFT IMMEDIATE. INTERMEDIATE. & LONG-TERM TACTICS (4) Healthcare Integration and (3) Workforce (1) Cross-Sectoral Convening (2) Housing Long-Term Tactics Develop an integrated, unified, • Pursue policy solutions to Develop a harm reduction training . Pursue policy solutions to cross-sectoral regional establish parity in funding for program for workforce working integrate mental health governance structure for harm (mild/moderate) with substance substance use housing resources within the continuum of care for reduction PWUD, including Drug MedCal use disorder programs Organized Delivery System providers Expand peer specialist workforce trained in employing harm reduction strategies within the County's system of care

Questions and Comments:

<u>Comment from Afflalo, Suzanne:</u> We know there are already health clinics for substance abuse, a lot of people don't want these services in their area because it will attract unwanted people.

<u>Comment from Luke Bergmann:</u> We are taking it into consideration. Paying more attention to the critical thresholds, 90% of people with substance disorder does not get treatments.

<u>Question from Arroyo Geysil (AI):</u> Personal experience – there is an RV where people can swap syringes. As the expansion of the program, are you aware of the site in particular?

Comment from Luke Bergmann: No additioanl information but will get back to Geysil with that.

Question from James Lepanto: How will it be intregated among contracters?

<u>Comment from Nicole Esposito:</u> It will happen in various ways, we are still figuring it out. There is no specific fundings.

<u>Answer from Luke Bergmann:</u> We did a lot of updating and find tuning. The idea is to not have either treatment or no treatment. We want to engage any way possible.

Question from Judith Yates: What was happening with the BHS portion of the HHSA budget? Having insufficient funds, we want to understand the funds.

<u>Answer from Luke Bergmann:</u> The funds are representing a lot of opportunities. Shaping some of the funds to be aligned with the harm reduction work.

<u>Comment from Afflalo, Suzanne:</u> My concern is getting the trust of the community you are trying to serve.

Motion:

- 1. Motion: Moved by Afflalo, Suzanne and seconded by Arroyo Geysil.
- 2. All HSAB members in attendance voted Aye, with no oppositions and 1 abstention. The motions as presented to the Board carried and the documents were approved.

IX. Public Health Officer Report

Presentation by Dr. Seema Shah

